

ALBERTO C. AGRA

as of December 13, 2024

A Law-for-All Advocate and Author, a law professor and bar reviewer, a lawyer, a former government official, a digital program host, former TV host, a sports official, a Seniors Athlete (obstacle sports, discus throw and Padel).

Agra in Numbers:

- Expert in **7** Fields of Law
 1. Law on Public-Private Partnerships
 2. Local Government Law
 3. Election Law
 4. Administrative Law
 5. Law on Public Officers
 6. Sports Law
 7. Procurement Law
- Teaches Law in **5** Law Schools
- Has been teaching law for **31** years
- Served in **5** Government Positions
- Principal Author of **1,408**-page law book titled *Amicus Imperiorum Locorum* (Friend of Local Governments)
- Published **333** Law-for-All Infographics (since 2021)
 - 158 on Election Law-for-All
 - 62 on Public-Private Partnership Law-for-All
 - 36 on Local Government Law-for-All
 - 33 on Sports Law-for-All
 - 21 on Administrative Law-for-All
 - 16 on Public Officers Law-for-All
 - 7 on Procurement
- Released **25** Newsletters on Elections - Ballot Unboxed (2024)
- Conducted **573** seminars/ webinars (**85** in 2024)
 - 446 on Public-Private Partnerships (since 2011) (60 in 2024)

- 38 on Election Law (since 2016) (10 in 2024)
- 33 on Local Government Law (since 2013) (5 in 2024)
- 43 on Sports Law (since 2021) (3 in 2024)
- 8 on Administrative Law (since 2022) (3 in 2024)
- 5 on Procurement Law (5 in 2024)
- Hosting **2** legal education programs
 - Digital and TV – Batas et AL 2025 Election Series at NewsWatch Plus
 - Radio – LegAL Playbook at Radio Pilipinas Dos Sports
 - Hosted **1** legal education television program – Batas et AL at CNN Philippines (10 episodes)
- Competes in **3** Sports in his age-group and skill level (Obstacle Sports, Athletic Throws and Padel)
- Joined **53** Sports Competitions (2017 to present)
 - 36 in Obstacle Sports
 - 10 in Padel
 - 7 in Throwing
- Heads **5** Sports Organizations
 - Pilipinas Obstacle Sports Federation
 - Obstacle Sports Federation Asia Pacific
 - 5 Throws for All Association
 - Philippine Masters Games Association
 - International Senior Padel Tour (Philippine Representative)
- Involve in Governance of/ helping **5** Sports (Obstacle Sports, Athletics Throwing, Jump Rope, Sports Climbing and Weightlifting)

A firm believer in:

- Building Better Humans Together
- “Advertunity” (*creating opportunities from adversities*)
- Agradecida (Grateful)
- Learning-Unlearning-Relearning
- Excellence for a Noble Purpose
- Sports for Development and Peace

- Law-for-All

Author of 333 Law-for-All Infographics – Public-Private Partnership Law-for-All (62), Procurement (7), Election Law-for-All (158), Local Government Law-for-All (36), Administrative Law-for-All (21), Public Officers Law-for-All (16) and Sports Law-for-All (33); **Videos/ Min-Lectures** on Election Law-for-All (14) shown in CNN Philippines

Law Professor and Bar Reviewer

1. Political Law Review, Public-Private Partnership Law, Local Government Law, Administrative Law, Election Law, Law on Public Corporations, and Law on Public Officers, Bar Reviewer, Ateneo de Manila Law School, 1993 to present
2. Law on Public Corporations and Local Government Law, and Sports Law, University of the Philippines Law School, September 2021 to present
3. Administrative Law, Election Law, Law on Public Officers, and Law on Public Corporations and Local Government Law, Pamantasan ng Lungsod ng Maynila, September 2020 to present
4. Local Government Law, Administrative Law, Election Law, Law on Public Corporations, and Law on Public Officers, Bar Reviewer, Arellano University School of Law, September 2022 to present
5. Election Law, Lyceum College of Law, Summer 2022, 2023 and 2024
6. Local Government Law, Administrative Law and Election Law, Lex Scholarium and University of Nueva Caceres, Naga City, July 7, 2023

Public-Private Partnership and Procurement

Certified Public-Private Partnership (PPP) Specialist™ and **Certified Regulation Specialist™**, **2013 IP3 Almuni of the Year (Finalist)**, Institute for Public-Private Partnerships, VA, U.S.A. and Water, Engineering and Development Centre of Loughborough University or WEDC, U.K.

PPP Author, **62** infographics, **34** PPP frameworks, **5** publications, **2** study aids (PPP Dashboard – PPP Airlines ACA 0407 and PPP Menu by Casa Agra), **1** audio-visual presentation (YouTube), policy papers and research materials on PPPs, local governments, election law, regulation and public corporations, where his template PPP and Joint Venture ordinances have been referred to by **116** local governments units (provinces, cities and municipalities), and **237** barangays of the Province of Bataan

PPP Lecturer, conducted, since 2011, **444** lectures and briefings (58 in 2024; 14 in 2023; 19 in 2022; 8 in 2021; 9 in 2020; 52 in 2019; 51 in 2018, to date; 37 in 2017; 50 in 2016; 41 in 2015; 66 in 2014) on PPPs and Joint Ventures for national and local government officials, private sector, civil society, lawyers, and members of academe

Procurement Law Lecturer, conducted 5 lectures

PPP Law Professor, Ateneo Law School, 2013 to present

PPP Resource Person, Local Government Academy – Department of Interior and Local Government (2014 to 2016); National Economic and Development Authority, Seminars/ Capability-Building on the PPP Legal Framework and Contract Management (2015 –2016)

Amicus Imperiorum Locorum (Friend of Local Governments):

1. Fiscal Autonomy and “National Tax Allotment,” Liveable Cities and League of Cities of Philippines, October 20, 2021;
2. Principal Author of 1,408-page law book for local government units titled *Amicus Imperiorum Locorum* (Friend of Local Governments), 1st (2016) and 2nd (2020) Editions;
3. Designated as *Amicus Imperiorum Locorum* by Quezon City, Manila and Navotas in the Supreme Case questioning the imposition of curfew on minors; and
4. Adviser to the Department of Interior and Local Government for Local Government PPPs (August 2016 to present).

Host, Batas et AL 2025 Election Series with NewsWatch Plus, a legal education program on digital; LegAL Playbook at Radyo Pilipinas Sports

Television Host, Batas et AL at CNN Philippines, Legal Education program aimed at popularizing the law/ law-for-all, Thursdays, 8:00 p.m., 11 episodes as of July 13, 2023

Columnist, PPP Lead, BusinessMirror, November 23, 2015 up to 2018

Sports Law Advocate, Athlete and Sports Official

Obstacle Sports and Parkour:

1. **Central Board Member**, Fédération Internationale de Sports d’Obstacles (FISO)/ World Obstacles, May 2017 to present
2. **President**, Pilipinas Obstacle Sports Federation (POSF), the National Sports Association on obstacle sports accredited by the Philippine Sports Commission, and Recognized Member of the Philippine Olympic Committee, January 2017 to present
3. **President**, Obstacle Sports Federation Asia Pacific, March 2017 to present

4. **International Technical Delegate**, Obstacle Sports, 32nd SEA Games, Cambodia, May 2023
5. **Vice-President**, Asia Freerunning Parkour Union, October 2020 to present
6. **President**, East Asia and Southeast Asia Freerunning Parkour Union, October 2020 to present
7. **Executive Producer**, Docu-Video on POSF, *Makapangyarihang Puso* (Powerful Heart), July 2020
8. **Obstacle Course Racer**
 - a) Podium Finishers: 1st placer, Age-Group (50+), Spartan Super-Age Group, Kaoshiung, Taiwan [October 2018], Spartan Sprint Age-Group, Kaoshiung, Taiwan [October 2018] 3rd placer, Age-Group (55 – 59), Spartan Sprint Age-Group, Philippines [May 2019], 4th placer, Age-Group (55 – 59), Super Spartan Age-Group, Hong Kong [June 2019]; 2nd placer, Age-Group (55 – 59), Super Spartan, Philippines [July 2019]; 3rd placer, Tandang Pinoy (60+), Philippine Masters Games Association [November 9, 2024];
 - b) Joined 36 Obstacle Course Races (1 in 2024, 1 in 2021, 9 in 2019, 16 in 2018, 7 in 2017, 2 in 2016): 2 Continental OCRs (1st Asian OCR Championships, [January 2018]; Charity Run, European Championships, [July 2017]); 1 Trifecta Spartan Race (Sparta, Greece [November 2018]; 25 Spartan Races: Spartan Sprint Leg 4, Lakelands, Batangas, Philippines [November 2021], Hurricane Heat 4 Hours, Philippines [November 2019], Best-Age Group, World Championships, Lake Tahoe, U.S.A. [September 2019], Super Age-Group, SEA Series, Singapore [August 2019], Super Age-Group, SEA Series, Malaysia [July 2019], Super Age-Group, Philippines [July 2019]; Super Age-Group, Hong Kong [June 2019]; Sprint Age-Group, Philippines [May 2019], Stadion, Singapore [January 2019], Sprint Open [January 2019], Beast Open, Johor Bahru [December 2018], Beast Open, Sparta, Greece [November 2018], Super Open, Sparta, Greece [November 2018], Sprint Open, Sparta, Greece [November 2018], Super Age-Group, Kaoshiung, Taiwan [October 2018], Sprint Age-Group, Kaoshiung, Taiwan [October 2018], Beast Elite, Subic [September 2018], Sprint Age-Group, Foressa, Cebu [June 2018], Super Age-Group, Pampanga [February 2018], Beast Competitive, Johor Bahru [December 2017], Super Competitive, Tokyo [October 2017], Super-Open, Beijing [September 2017], Sprint Competitive, New York, [June 2017], Super Competitive, Singapore [May 2017], Sprint Competitive, Malaysia [March 2017], Sprint Open, Hong Kong [November 2016] and Sprint Open, San Diego, CA [September 2016]); 2 Tough Mudder Challenges (half [July 22, 2018], half [July 21, 2018]) and 3 Local Races (Frontrow 5km [June 2019], Color Manila Challenge [June 2018], Conquer Challenge [8km Elite, [August 2018], 7km,

[May 2018]]; Tandang Pinoy (60+), Philippine Masters Games Association
[November 9, 2024]

c) Participated in 2 OCR World Virtual Races (May and June, 2020)

9. Throws (Track and Field):

a) Javelin

- i. 25.95m (600 grams), Finalist, 60-64 age-group, Asian Masters Athletics Championships, November 10, 2023
- i. 22.81m (600 grams), 60-64 age-group, Philippine Masters Athletics Championships, April 2023
- ii. 23.30m (700 grams), 55-59 age-group, 3rd, 2022 Philippine Masters International Athletics Championships, November 12, 2022
- iii. 21.16m (800 grams), Open, PATAFA Weekly Series, September 11, 2022
- iv. 25.70m (700 grams), Masters Tournament, Sabah, September 7, 2019

b) Shot Put

- i. 8.06 (5 kgs), 60-64 age-group, Asian Masters Athletics Championships, November 8, 2023
- ii. Gold, 8.14m (5 kgs), 60-64 age-group, Philippine Masters Athletics Championships, April 2023
- iii. 7.86m (6 kgs), 55-59 age-group, 2022 Philippine Masters International Athletics Championships, November 11, 2022
- iv. 6.68m (7.26 kgs), PATAFA Weekly Series, September 25, 2022

c) Hammer Throw

- i. 20.43m, Gold, 60-64 age-group, Philippine Masters Athletics Championships, April 2023
- ii. 17.76m (6 kgs), 55-59 age-group, 2nd, 2022 Philippine Masters International Athletics Championships, November 11, 2022
- iii. 15.97m (7.26 kgs), PATAFA Weekly Series, September 25, 2022

d) Discus

- i. Bronze, 25.24, 60-64 age-group, 2024 Philippine Masters International Athletics Championships, November 10, 2024;
- ii. Gold, 24.65m (1 kg), 60-64 age-group, 2024 Philippine Masters Athletics Championships, May 5, 2024;
- iii. 26.00 (1 kg), 60-64 age-group, Asian Masters Athletics Championships, November 9, 2023
- iv. Gold, 27.18m (1 kg), 60-64 age-group, Philippine Masters Athletics Championships, April 2023

- v. Chosen to represent the country in the 22nd Asia Masters Athletics Championships, November 8 to 12, 2023
- vi. 22.34m (1.5 kgs), 55-59 age-group, 3rd, 2022 Philippine Masters International Athletics Championships, November 12, 2022
- vii. 17.49 (2 kgs.), PATAFA Weekly Series, September 11, 2022

10. Padel:

- a) Philippine Representative, International Senior Padel Tour (September 2024 to present)
- b) Joined 1 International Tournament: (1) Asia Pacific Padel Tour, Men's Amateurs, Hong Kong, April 11 to 14, 2024
- c) Joined 9 Local Tournaments: (1) Intermediate (Play Padel, October 14 and 15, 2023); (2) Semi-finalist, Low Intermediate (Manila Padel Club, November 4 and 5, 2023); (3) Low Intermediate Mixed Doubles (Manila Padel Club, November 18, 2023); (4) Quarterfinalist Mixed Doubles (Manila Padel Club Arcovia City, January 21 and 22, 2024; (5) Semi-Finalist, Low Intermediate, Manila Padel Club, July 20 and 21, 2024; (6) Low Intermediate (Liga, Manila Padel Club, August to September 2024); (7) High Intermediate (Pilipinas Padel, September 5 to 8, 2024); (8) Senior 35 and up Men's (Pilipinas Padel, November 23 and 24); (9) Senior 35 and up, Mixed Doubles (Pilipinas Padel, November 23 and 24)

11. **5 Throws-for-All Association**, Founder and Executive Director, 2023 to present

12. **Philippine Masters Games Association**, President, 2024

13. **Jump Rope**, Trustee, Philippine Jump Rope Association, July 2020 to present

14. **Weightlifting**, Trustee, HD Weightlifting for All Association, 2024 to present

15. **Sports Climbing**, De Facto In Charge, Philippine Olympic Committee, 2023 to present

Sports Law and Governance:

1. **Sports Law Professor**, University of the Philippines, September 2022 to present;

2. **Officer:**

- a) Commission on Higher Education Friendship Games, Obstacle Sports, June 2022;
- b) Federation of School Sports Association of the Philippines

3. **Proponent**, Sports-for-a-Purpose Ordinance, December 2020

4. **Ambassador**, 2023 Hong Kong Gay Games, 2023
5. **Founder and President**, Association of Community Sports Advocates (ACSA), November 2020
6. **Author**, 12 Sports Law-for-All Primer:
 - a) Resolving Disputes in Sports and Advocating Alternative Dispute Resolution, November 29, 2021;
 - b) 10 Pro-Sports-for-a-Purpose Sound Bites for Candidates, October 7, 2021;
 - c) Pushing for Sports Tax Ordinance, August 24, 2021;
 - d) Promoting a Quality Physical Education Charter, June 21, 2021;
 - e) Adopting a Safe Sport Charter, June 14, 2021;
 - f) Advocating a Women-in-Sports Charter, May 31, 2021;
 - g) National Federation-Athlete's Agreement, April 30, 2021;
 - h) PPPs in Sports, March 8, 2021;
 - i) Sports-For-A-Purpose at the Local Government Level, December 14, 2020;
 - j) Which is Which? Are National Athletes Employees, Independent Contractors, Service Providers or Beneficiaries of National Sports Associations?, November 18, 2020;
 - k) The Role of Sports in Achieving the 17 Sustainable Development Goals (60 Ways to Enable), October 20, 2020; and
 - l) Anti-Gender-Based Harassment in Sports, August 24, 2020.
7. **Lecturer**:
 - a) Proposed National Sports Association – Athletes Agreement:
 - i. World Archery Philippines, January 7, 2022;
 - ii. Philippine National Volleyball Federation, January 7, 2022;
 - iii. Pilipinas Obstacle Sports Federation (Adventure Racing and Parkour Athletes), October 13, 2021;
 - iv. Philippine Handball Federation, October 11, 2021;
 - v. Triathlon Association of the Philippines, October 11, 2021;
 - vi. Wrestling Association of the Philippines, October 4, 2021;
 - vii. United Philippine Surfing Association, October 4, 2021;
 - viii. Philippine Eskrima Kali Arnis Arnis Federation, October 1, 2021;
 - ix. Philippine Dance Sport Federation, October 1, 2021;
 - x. Philippine Bowling Federation, September 27, 2021;
 - xi. Philippine Rowing Association, September 27, 2021;
 - xii. Jiu-Jitsu Federation of the Philippines, September 24, 2021;
 - xiii. Pilipinas Sepaktakraw Federation, Inc., September 22, 2021;
 - xiv. Philippine Amateur Baseball Association, September 22, 2021;
 - xv. Philippine Judo Federation, September 20, 2021; and
 - xvi. Muay Thai Association of the Philippines, September 15, 2021;

b) Sports Law:

- i. Overview of Sports Law, University of the Immaculate Conception, Davao City, May 4, 2024;
- ii. Overview of Sports Law, Leaders Congress of the Commission on Higher Education, April 24, 2024;
- iii. Sports Law, University of Cebu Law School Mandatory Continuing Legal Education, February 10, 2024;
- iv. Sports Law 101, University of the Philippines Department of Human Kinetics, December 9, 2023;
- v. National Sports Associations and National Athletes, Class on Current Trends in Philippine Sport Development, College of Human Kinetics, University of the Philippines, September 23, 2023;
- vi. Sports Governance and National Athletes, Philippine Olympic Committee Athletes Commission, August 12, 2023;
- vii. Sports Law 101, Integrated Bar of the Philippines, Quezon City Chapter, June 25, 2023;
- viii. Sports Law 101: National Sports Coaching Certification Online Course Level 3, Philippine Sports Institute-Philippine Sports Commission
 - 1) Batch 3, September 15, 2022;
 - 2) Batch 2, September 8, 2022; and
 - 3) Batch 1, August 25, 2022;
- ix. Sports Law 101: Legal rules and structure that shape elite sport system in the Philippines, Human Movement Science graduate classes, College of Human Kinetics, University of the Philippines, April 23, 2022;
- x. Sports Law: Schools and Student-Athletes, Notre Dame of Marbel University, March 12, 2022
- xi. Sports Law: Schools and Student-Athletes, 1st International Physical Education Conference, 1PhysEd.Ph, December 18, 2021;
- xii. Sports Law: Tertiary Schools and Student-Athletes, Commission on Higher Education, December 11, 2021;
- xiii. Why set up a National Sports Association, Philippine Trail Running Association of the Philippines, November 30, 2021;
- xiv. Safe Spaces and Safe Sports, Psychological Association of the Philippines, November 26, 2021;
- xv. Sports Law: Women in Sports, Women Rise: Sports Leaders Take the Challenge, Philippine Olympic Committee, November 19, 2021;
- xvi. Athletes First (National, Professional and Student-Athletes), MAKE It Sports, Philippine Sports Commission, November 5, 2021;
- xvii. The Field of Play (Organizers' Duties and Athletes Rights and Risks, MAKE It Sports, Philippine Sports Commission, November 5, 2021;
- xviii. Sports Law for Managing Endurance Sports Events, Raceyaya, October 29, 2021;

- xix. Sports Laws that Matter, Bangsamoro Autonomous Region in Muslim Mindanao, October 14, 2021;
 - xx. Schools and Student Athletes, National Academy of Sports, September 28, 2021; and
 - xxi. Schools and Student Athletes, Ignatian Sports Leadership Workshop, September 8, 2021;
- c) Sports Law-for-All Online Certification Course, Philippine Sports Commission and Philippine Sports Institute, July 6, 13, 20 and 27, 2021:
- i. Session 1 - Bigger Picture (Universal Policies & Governance) and National Athletes & Games, July 6,
 - ii. Session 2 - Professional Athletes & Sports and Sports in Schools & Student Athletes, July 13,
 - iii. Session 3 - Local Governance & Sports and Partnerships in Sports, July 20, and
 - iv. Session 4 - Safe Sport, Diversity & Inclusivity and Events, Spaces and Property;
- d) Introduction to Para-Obstacle Sports, Philippine Paralympic Committee, May 22, 2021;
- e) Benefits of Sports for Kids with Visual Impairment, Parent Advocates for Visually Impaired Children, May 22, 2021;
- f) Sports Law in the Philippines, Philippine Sports Commission, May 12, 2021;
- g) Sports-for-a-Purpose, Association of Community Sports Advocates, March 3, 2021;
- h) SportWorks Bridges Southeast Asia, Challenges and Opportunities in Southeast Asia, January 28, 2021;
- i) Role of Sports in the Achievement of the 17 Sustainable Development Goals, SportWorks, November 24, 2020; and
- j) Are National Athletes Employees, Independent Contractors, Service Providers or Beneficiaries of National Sports Associations?, Philippine Olympic Committee, November 23, 2020.

8. Drafter of 3 Legislative Bills:

- a) Retirement for Philippine Olympians, November 22, 2021;
- b) Sports Tax Ordinance, August 24, 2021, and
- c) Sports-for-a-Purpose Ordinance, December 14, 2021.

9. Certifications:

- a) Ninja Coach Certification, Ultimate Ninja Athlete Association (UNAA), August 26, 2021;
- b) Sports Law, University of Texas (completed August 2021); and

c) Sport for Sustainable Development, Sport and Dev, The Commonwealth and Department of Foreign Affairs, Australian Government, completed May 15, 2021

10. **Chairman, Arbitration Committee and Member, Constitutional Amendments Committee** (January 2021 to 2023) and **Gender Equity** (January 2023 to present), **Former General Counsel and Assistant Corporate Secretary**, Philippine Olympic Committee (POC), March 2018 up to December 2020

11. **Deputy Chef de Mission**, POC, 2021 Vietnam Southeast Asian Games, 2021

12. **Representative of the POC, Sports and Rules Committee**, 31st/ Vietnam South East Asian Games, July 2020 up to present

13. **Chairman**, International Sports Law Department, International Professional Training Certification, August 2021 up to present

14. **Director for Asia-Australia**, UNAA Asia-Australia Competition Committee, August 2021

15. **Member**, National Masters and Seniors Athletics Association of the Philippines, August 2022 to present

16. **Member**, Study Group, Philippine Basketball Association, Review of Uniform Player's Contract, 2021

17. **Member**, Sports Lawyers Association, 2020

18. **Member**, SportWorks, November 2020

19. **Advisor**, National Academy of Sports, January 2021 to present

Arbitrator (2 cases) and **Expert Witness** in UNCITRAL Arbitration in Singapore

Adopted Son of Bataan, Provincial Government of Bataan, April 7, 2017

PhD Candidate, Leadership Studies major in Public Management, Ateneo School of Government, Dissertation topic on "Practicing Leadership to "Future-Proof" the General Welfare through Local Government Public-Private Partnerships" (2012 - 2017)

Continuing Legal Education Student, University of Texas at Austin, Specialist Courses

a) Sports Law, January 2021 to present

b) Administrative Law, June 2020 to January 2021

President, Chow Chow Club of the Philippines, 2012 to present

Convenor, Ateneo Law Running Club, March 2015 to 2016

President, Forensic Law and Policy Strategies, Inc. or Forensic Solutions, a private policy think tank offering services in the fields of policy, law reform, advocacy and governance, July 2010 to October 2016

President, Kape Teybol Buk Publishing House, March 2013 to present, published “No Body is Perfect,” and “Life as it should be” in celebration of 25th year of Aboitiz Foundation which won the Cardinal Sin Catholic Book Awards 2014 (Youth and Children Category) and was given a Special Citation in the Youth and Children Print Category in the Catholic Mass Media Awards 2014

Executive Director, Philippine – Lao PDR Business Council, 2012 to 2017

Lecturer, Faculty Member, Ateneo School of Government, Leadership in the Public Service, September 2013 to present; Pamantasan ng Lungsod ng Maynila, Art of Lawyering in the Public Service, January 2016

Publisher, Ballot Unboxed Newsletter (25)

Election Law Lecturer, 2016

Contributing Author, Election Online, CD Technologies Asia

Team Leader, Ateneo Professional Schools, Project with Quezon City Government on Development of Global Growth Generator (3G++) Framework, October 2014; Co-organizing the QC Business Summit, May 2015

Trustee, Sentro ng Alternatibong Lingap Panlegal (SALIGAN), a legal resource non-governmental organization, 1987 to present

Awardee, Government Offices Category, 2009 CEO Excel given by International Association of Business Communicators – Philippines

Previous Positions

Former Government Official

1. Chairman, Board of Directors, Philippine Reclamation Authority, Chairman of Executive, Governance, Risk Management, Business Development and Marketing Committees, and member of Nomination and Remunerations, Reclamation, and

Construction and Building Projects Committees (November 2016 to November 2023)

2. Acting Secretary of Justice, March to June 2010
3. Acting Solicitor General, January to June 2019
4. Government Corporate Counsel, 2007 to March 2010
5. Acting Chief Regulator of the Regulatory Office, Metropolitan Waterworks and Sewerage System, 2008

Founding Chairperson, Ateneo School of Government Alumni and Students Association (ASoG-ASA), 2013

Executive Director, Sentro ng Alternatibong Lingap Panlegal (SALIGAN); Archdiocese of Manila Labor Center (AMLC); Institute of Politics and Governance (IPG) and National Institute for Policy Studies (NIPS), pre-1997

Columnist, *Sea-Change*, Business Mirror, Companies/ Business Section, focusing on public corporations and public governance, April 2009 to 2010

Independent Director, Benguet Corporation, 2010 – November 11, 2016

Ex-Officio Chairman, Board of Trustees, Philippine Association of Government Corporate Lawyers (PAGCLAW), December 2008 to March 2010

Consultant, Associates in Rural Development, a USAID funded program on local governance, 1997

Social Development Worker, Workers College, Center for Community Services, 1983 to 1985

Reclamation

1. Chairman of the Board of Directors, Philippine Reclamation Authority [PRA] (appointed November 7, 2016; elected by the Board on November 16, 2016)
2. Chairman of PRA Executive, Governance, Risk Management, Business Development and Marketing Committees, and member of Nomination and Remunerations, Reclamation, and Construction and Building Projects Committees
3. Participant:
 - a. How to Conduct Risk Management, PRA, May 17, 2018;
 - b. Understanding Risk Management, PRA, April 24, 2018;
 - c. Seminar on Dredging and Reclamation, International Association of Dredging Companies, March 26 to 30 2017, Abu Dhabi

- d. Reclamation Projects, Jan De Nul, Belgium, January 25 to 27, 2017;
 - e. Sustainable Coastal Zone Development, Deltares, The Netherlands, January 24, 2017;
 - f. Port Expansion, Environmental Impact Assessments and Land Reclamation Strategic Planning Studies, ARUP, Hong Kong, January 20, 2017; and
 - g. Corporate Governance Orientation Program for GOCCs, Institute of Corporate Directors, December 8, 2016.
4. Resource Person/ Speaker, Future of Reclamation, National Executive Board, League of Cities of the Philippines, Tagum City, November 18, 2016

PPP Specialist and Advocate

- 1. Certified PPP Specialist™ by the Institute for Public-Private Partnerships or IP3 (Virginia, U.S.A.) and the Water, Engineering and Development Centre of Loughborough University or WEDC (U.K.).
- 2. Adviser to the Department of Interior and Local Government for Local Government PPPs (2016);
- 3. Certified PPP Practitioner and Certified PPP Advocate, Trademark Holder, February 8, 2018
- 4. Author of 34 proposed PPP codes, ordinances and frameworks:
 - a) Draft Joint Venture and Lease Guidelines for Purely Commercial Arrangements
 - b) Draft PPP Guidelines:
 - i. National Housing Authority;
 - ii. Bases Conversion Development Authority;
 - iii. Tourism Infrastructure and Enterprise Zone Authority;
 - iv. Veterans Federation of the Philippines;
 - v. Philippine National Railways;
 - vi. Laguna Lake Development Authority;
 - vii. Cultural Center of the Philippines;
 - viii. Philippine National Oil Company (*adopted March 9, 2018*);
 - ix. Philippine Reclamation Authority;
 - x. Metropolitan Manila Development Authority (*approved August 7, 2018*);
 - xi. Department of Information and Communications Technology Digital Partnership Guidelines;
 - xii. Social Security System;
 - xiii. Philippine National Construction Corporation (*approved Lease Guidelines, published June 5, 2018*); and
 - xiv. Philippine Health Insurance Corporation.

- c) Memorandum Circular (No. 120, s. of 2016) on Public-Private Partnerships for the People (LGU P4), Department of Interior and Local Government, (September 2016);
- d) Surfacing the 5 PPP Pillar and Anchors (July 2014), revising the 5 Pillars of PPPs for the Public Good (February 2013);
- e) Drafted proposed PPP Frameworks for:
 - i. Commission on Elections on Joint Ventures and Leases (promulgated on September 2014);
 - ii. Department of Social Welfare and Development, for social services and infrastructure (July 2013);
 - iii. Department of Health (October 2013);
 - iv. Department of Interior and Local Government (October 2013);
 - v. University of the Philippines (November 2013); and
 - vi. National Irrigation Administration.
- f) Proposed PPP Integrated Code for Local Governments Units (January 2013), consolidating two PPP Codes (Pre-Award to Post Award/ Contract Management);
- g) Proposed PPP Code for Local Governments on Contract Management (December 2012);
- h) Comparative Matrix: PPP Code and Template PPP Ordinance, March 4, 2024;
- i) Proposed Code or Ordinance for PPP for Local Government Units. The Code has been referred to by **104** Philippine local governments: **23** provinces – Cavite, Camarines Sur, Northern Samar, Nueva Ecija, Pangasinan, Bataan, Bohol, Agusan del Norte, Southern Leyte, Pampanga, Tarlac, Zambales, Davao del Norte, Quezon, Cebu, Aklan, La Union, Batangas, Negros Oriental, Oriental Mindoro, Lanao del Norte, Palawan and Capiz; **48** cities – Quezon, Paranaque, Pasay, Makati, Navotas, Malabon and San Juan, Metro-Manila, and Batangas, Olongapo, Butuan, Imus, Cauayan, General Santos, Passi, Catbalogan, Legazpi, Davao, Antipolo, Bayawan, Puerto Princesa, Baguio, San Fernando (La Union), San Jose Del Monte, Bacoar, Kabankalan, Naga (Cebu), Tabuk, Tayabas, Alaminos, Cabuyao, Santa Rosa, Panabo, Surigao, Zamboanga, Bais, Talisay and Cadiz (Negros Occidental), Talisay (Cebu), Calapan, San Carlos, Carcar, Munoz, Sorsogon, Danao, Binan, Tagaytay, Dumaguete and Bacolod; and **33** municipalities – General Tinio, Nueva Ecija; Cordova and Consolacion, Cebu; Tiwi, Albay; Cainta, Binangonan and Taytay, Rizal; Dinalupihan, Abucay and Samal, Bataan; La Trinidad, Benguet; Coron, Palawan; Kalibo, Aklan; Villasis and Bolinao, Pangasinan; Tayabas and Gumaca, Quezon; Lemery and Talisay, Batangas; Boac and Santa Cruz, Marinduque; Mabalacat and Magalang, Pampanga and Sogod, Southern Leyte; Rosario, Cavite; Piddig, Ilocos Norte; Tapaz, Capiz; Alangalang and Palompon, Leyte; Pateros, Metro-Manila; Masinloc, Zambales; Malalag, Davao del Sur; Maco, Compostela Valley;
- j) Proposed Executive Order implementing the Proposed PPP Code (May 2012);

- k) Proposed Joint Venture Ordinance [To date, referred to by **10** local governments: **7** cities – Manila, Valenzuela and Caloocan, Metro-Manila, and Puerto Princesa, Palawan; San Fernando, La Union; and Naga and Danao, Cebu; and **5** municipalities – Opol, Misamis Oriental; Mendez, Cavite; Tuburan, Cebu; Bauan, Batangas; and San Luis, Aurora];
- l) For CLGP Holdings, Inc., Proposed PPP Code for Indonesian Provincial Governments (July 2012);
- m) Proposed National PPP Policy and Framework (NP4) and submitted the same to the National Economic Development Authority and Department of Finance (May 2011);
- n) For the Philippine-Lao Business Council, Proposed PPP Code for the Lao People's Democratic Republic (July 2012);
- o) Lease Ordinance for the Province of Camarines Sur (2011);
- p) Corporatization Ordinance for the Province of Camarines Sur (2011); and
- q) As team member, 2008 Joint Venture Guidelines for Government Corporations issued by the National Economic and Development Authority (2008).

5. Consultant:

- a) Together with Ar. Armando N. Alli, on PPP selection process by PPP-Selection Committee of Parañaque City of a Reclamation Project, November to December 2014;
- b) On PPPs and Joint Ventures, Province of Bataan, November 2014 to present;
- c) On PPPs and Joint Ventures, Province of Aklan, January 2015 to present;
- d) On PPPs and Joint Ventures, Municipality of Cordova, Cebu, March 2015 to present;
- e) On PPPs and Joint Ventures, Philippine National Oil Company – Renewables Corporation, August to December 2013;
- f) On PPPs, University of the Philippines, December 2013 to December 2014;
- g) Drafted policy paper and proposed ordinance for Post-PPP Award/ Contract Management (Local Governance Support Program for Local Economic Development (LGSP-LED)); and
- h) On PPP projects and arrangements on water, power, roads, health, airports, land development, infrastructure and development projects for private corporations and local governments. As consultant, he was responsible for developing intervention strategies, framing the PPP modality, drafting the agreements, handling negotiations, ensuring contract compliance, among strategic activities.

6. Professor and Lecturer on PPP:

- a) Professor of Laws, PPP Law, Law School, Ateneo de Manila University, June 2012 to present;
- b) Lectured in 7 International PPP Seminars: (1) *PPP and Local Governments*, IP3, Structuring and Negotiating Legal Agreements for PPP Concessions and Contracts, September 18, 2012, Virginia, U.S.A.; (2) *PPPs and Proposed PPP*

Framework for Lao People's Democratic Republic, Philippine Embassy, January 17, 2013, Ventiane, Laos; and (3) *PPPs, Mandatory Continuing Legal Education*, Integrated Bar of the Philippines – California Chapter, June 13, 2013, Las Vegas, Nevada; (4) Future of Philippine PPPs, Metallurgical Corporation of China, Beijing, October 21, 2016; (5) Future of Philippine PPPs, Philippine Full Win Group, Xiamen, China, August 1, 2017; (6) Future of Philippine PPPs, Dentons Law Office, Beijing, September 22, 2017; (7) Overview of Philippines PPPs, Nvirogreen, Taiwan, March 30, 2018;

- c) In partnership with the *Center for Global Best Practices*, conducted 49 seminars: (1) PPP Modes on 28 January 2011, (2) PPP Skills on March 17 and 18, 2011, (3) Sectoral Application of PPPs – Airports, Seaports, Tollways, Water and Land Development on August 4 and 5, 2011, (4) PPP Contracts on November 25, 2011; (5) PPPs and Local Governments on March 30, 2012, (6) PPPs on March 8, 2013; and (7) Joint Ventures under the 2013 Revised Guidelines on July 12, 2013; (8) Build-Operate-Transfer Law, BOT Implementing Rules and BOT Contracts on October 3, 2013; (9) Joint Ventures under the 2013 Revised Guidelines on November 27, 2013; (10) PPPs and Local Governments on January 30, 2014; (11) JVs with GOCCs and Local Governments on August 22, 2014; (12) JVs with GOCCs and Local Governments on November 27, 2014, Cebu City; (13) PPPs – Mandatory Continuing Legal Education on November 28, 2014, Cebu City; (14) Future of PPPs, August 12, 2016; (15) Future of LGU PPPs as part of Citizen's Guide on the Local Government Code, April 28, 2017; (16) Future of PPPs, July 21, 2017; (17) JVs with Public Corporations and Local Governments, November 9, 2017; (18) PPPs, Corporate Governance for Philippine Realty and Holdings Corporation, November 21, 2017; (19) PPPs, Corporate Governance for ATN Holdings Corporation, November 22, 2017; (20) JVs with Public Corporations and Local Governments, January 24, 2018; (21) How to prepare unsolicited proposals, C.M. Pancho Construction, Inc., April 4, 2018; (22) How to prepare unsolicited proposals, April 19 and 20, 2018; (23), Future of PPPs, Harbor Star Shipping Services, May 30, 2018; (24) Future of PPPs, Vivant Corporation, June 26, 2018; (25) Future of PPPs, August 10, 2018; (26) With Quantum Prisms Consulting, Inc., PPP Policy and Legal Framework. Module 1, October 4 and 5, 2018; (27) JVs with Public Corporations and Local Governments, October 12, 2018; (28) Recap of Module 1 – PPP Overview, November 8, 2018; (29) PPPs, Corporate Governance for Vivant Corporation, November 14, 2018; (30) How to prepare unsolicited proposals, November 22, 2018; (31) PPP Risk Allocation, Module 3, PPP Certification, December 6, 2018; (32) PPP Contracts, Module 3, PPP Certification, December 7, 2018; (33) PPP Review, Certification Course, January 18, 2019; (34) How to prepare Unsolicited Proposals, May 16, 2019; (35) Module 1, PPP Policy and Legal Framework, Certified PPP Advocate, June 26 and 27, 2019; (36) PPP Contracts and Risks, Module 3, Certification Course, August 29, 2019; (37) Government Lease Arrangements, September 19, 2019; (38) PPP Review, Certification Course, October 11, 2019; (39) JVs, November 29, 2019; (40) Overview of PPPs, BOT Law and New IRR and JVs, Gulf Canary Construction/Banyara Development Corporation, September 17, 2022; (41) Overview of PPPs,

- BOT Law and New IRR and JVs, October 14, 2022; (42) Overview of PPPs, BOT Law and New IRR and JVs, Certification Course for LGU Administrators, November 26, 2022; (43) Overview of PPPs, Unsolicited Proposal Course, February 18, 2023; (44) Overview of PPPs, Unsolicited Proposal Course, July 17, 2023; (45) 2023 NEDA JV Guidelines, July 18, 2023; (46) PPP Code, January 25, 2024; (47) PPP Code and IRR, June 13, 2024; (48) PPP Code and IRR, Villar Group, October 3, 2024; (49) PPP Code and IRR, Philcomsat and Baguio Country Club, November 18, 2024;
- d) In partnership with *Orient Management Consultants*, conducted 4 seminars: (1) PPPs, Build-Operate-Transfer Law and NEDA Joint Venture Guidelines for regional officials and personnel of the National Economic and Development Authority (NEDA) on December 16 and 17, 2013 (Batch 3); (2) PPPs, Build-Operate-Transfer Law and NEDA Joint Venture Guidelines for regional officials and personnel of the NEDA on May 12 and 13, 2014 (Batch 4, Central and Regions CARAGA, 2, 3, 4-A, 7 and 9); (3) PPPs, Build-Operate-Transfer Law and NEDA Joint Venture Guidelines for regional officials and personnel of the NEDA on June 26 and 27, 2014 (Batch 5, Central and Regions CAR, 1, 10 and 11); (4) PPPs, Build-Operate-Transfer Law and NEDA Joint Venture Guidelines for regional officials and personnel of the NEDA on July 7 and 8, 2014 (Batch 6, Central and Regions 1, 4-B, 5, 6, 8 and 12);
 - e) In collaboration with *Institute for Solidarity in Asia*: (1) 10th Performance Governance System Boot Camp, Agents of Change, Master Class, 9 Local Government Units on July 4, 2014; (2) The Future of LGU PPPs, October 17, 2016;
 - f) In partnership with the *Local Government Academy*, Department of Interior and Local Government, conducted 9 3-day seminars attended by local government officials: (1) Training on Enhancing Local Governance Accountability and Reform through PPPs, attended by Officials of 8 cities – Pasig, Surigao, Calbayog, Catbalogan, Mati, Ormoc, Ilagan and Vigan, September 23 to 25, 2014; (2) Training on Local Governance and Development through PPPs, attended by Officials of 11 cities – Malabon, Muntinlupa, Lipa, San Pablo, San Jose Del Monte, Dagupan, Puerto Princesa, Cabanatuan, Santiago, Tabbuk and Tarlac, June 3 to 5, 2015; (3) Training on Local Governance and Development through PPPs, attended by Officials of 11 cities – Sagay, Toledo, Cebu, Maasin, Roxas, Victorias, Bayawan, Bais, Kabankalan, Silay and Baybay, August 26 to 28, 2015; (4) Training on Enhancing Local Governance Accountability and Reform through PPPs, attended by Officials of 10 cities and 2 municipalities – Santa Rosa, Cabuyao, Alaminos, San Carlos, Boac, Malolos, Tayabas, Batac, San Fernando, Munoz, Tingloy, and Mandaue, August 30 to September 1, 2016; (5) Training on Enhancing Local Governance Accountability and Reform through PPPs, Tacloban, attended by Officials of 5 Provinces (Samar, Eastern Samar, Northern Samar, Leyte and Biliran) and 5 Cities (Borongan, Tacloban, Naga, Cebu, Carcar and Talisay), October 11 to 13, 2016; (6) Enhancing Local Governance, Accountability and Reform through PPP – Technical, Financial and Environmental, Review of Policy and Legal Framework, attended by Officials of 14 Cities (Pasig, Malabon,

- Tabuk, San Fernando [La Union], San Carlos, Alaminos, Dagupan, Santiago, Munoz, San Pablo, Sta. Rosa, Puerto Princesa and Carcar), September 6, 2017; (7) Enhancing Local Governance, Accountability and Reform through PPP – Technical, Financial and Environmental, Review of Policy and Legal Framework, attended by Officials of 12 Cities (Tayabas, Surigao, Kabankalan, Talisay, Calbayog, Roxas, Ormoc, Bais, Naga [Cebu] and Boac), April 25 to 27, 2018; (8) Training on Enhancing Local Governance Accountability and Reform through PPPs, attended by Officials of 11 Cities (San Juan, Valenzuela and Las Pinas, Metro-Manila; Urdaneta, Balanga, Mabalacat, Cavite, Bacoar, Trece Martires, Antipolo and Binan), May 23 to 25, 2018; (9) Training on Enhancing Local Governance Accountability and Reform through PPPs, Contract Drafting, Terms of Reference Preparation and Contract Management, attended by Officials of 10 Cities (Malabon, San Carlos, Munoz, Boac, Kabankalan, Carcar, Talisay [Cebu], Bayawan, Bais and Surigao), June 20 to 22, 2018;
- a) In partnership with the *Philippine Tax Academy*, served as resource person for 3 seminars: (1) PPPs and JVs for City Treasurers and Assessors, November 19, 2014; (2) PPPs and JVs for Local Treasurers and Assessors, March 4, 2015; (3) PPPs and JVs for Local Treasurers and Assessors, June 2, 2015;
 - b) As resource person for the *National Economic and Development Authority (NEDA)*, conducted 8 seminars: (1) PPP Contract Management and Administration, Module 1 on PPP Concept and Modalities, for officials of the NEDA, Department of Finance, Department of Justice, PPP Center, Governance Commission for GOCCs and Office of the Government Corporate Counsel, June 11, 2015; (2) PPP Contract Management and Administration, Module 2 on PPP Contracts and Risks, Liabilities of Agencies and Officers, for NEDA Central Office, September 22, 2015; (3) Capability-Building Course on PPP Framework and Contract Management, Batch 1, November 9 to 11, 2015; (4) Capability-Building Course on PPP Framework and Contract Management, Batch 2, November 23 to 25, 2015; (5) Capability-Building Course on PPP Framework and Contract Management, Batch 3, December 7 to 9, 2015; (6) Capability-Building Course on PPP Framework and Contract Management, Batch 4, December 14 to 16, 2015; (7) PPP Legal Framework, Officials of NEDA Central Office and Attached Agencies, March 16, 2016; (8) Orientation on the JV Guidelines, NEDA Central Visayas Region, Cebu City, December 13, 2017;
 - c) For the *Public Sector* conducted 218 (local) seminars on: (1) PPP orientation for top officials of the Department of Health, 2011; (2) Briefing on PPP, BOT and JV for the Investments Unit of Department of Energy, 2011; (3) PPP Orientation for the Philippine Navy on April 11, 2011; (4) PPP on Healthcare, Hospitals and Cancer Care, Department of Health, May 7, 2012; (5) PPPs and Local Governments: The Link to Development, Legal Department, Department of Interior and Local Government, May 15, 2012; (6) PPPs and Local Governments for Lanao del Norte Provincial Officials, September 6, 2012; (7) PPPs, Philippine National Oil Company and its subsidiaries, April 15, 2013; (8) PPPs, Office of the Solicitor General, May 9, 2013; (9) Build-Operate-Transfer Contracts, Office of the Solicitor General, July 17, 2013; (10) Provincial Reform and Development

Strategy, PPP, Newly-Elected Governors, League of Provinces of the Philippines, Cebu City, August 15, 2013; and (11) Joint Ventures in Health, Department of Health, August 27, 2013; (12) PPPs for Local Governments, Municipality of Silang, September 2, 2013; (13) Overview of PPPs, Build-Operate-Transfer Law and Joint Ventures, Commission on Audit, September 4, 2013; (14) PPP Contracts, Commission on Audit, September 5, 2013; (15) PPPs and Local Governments, Union of Local Authorities, September 9, 2013; (16) PPPs and Local Governments, Province of Zambales and Municipalities of the Province, September 10, 2013; (17) PPPs and Local Governments, City and Municipal Officials of Province of Pampanga, Clark Economic Zone, September 19, 2013; (18) PPPs and Local Governments, City Officials of Marikina City, September 30, 2013; (19) PPPs, Local Governments and Benefits of Private Sector, Provincial Board and Private Sector of Pampanga, October 4, 2013; (20) PPPs, Local Governments for City and Municipal Officials of Pampanga, October 17, 2013; (21) PPPs and Local Governments for Provincial, City and Municipal Officials of Isabela, Ilagan, Isabela, October 21, 2013; (22) Joint Ventures, National Irrigation Administration, November 15, 2013; (23) PPPs and Local Governments for City Officials of Imus, Cavite, March 3, 2014; (24) PPPs and Local Governments for Provincial Officials of Davao del Norte, March 10 and 24, 2014; (25) PPPs and Local Governments for Municipal Officials of Cordova, Cebu, March 26, 2014; (26) PPPs and Local Governments for Provincial, City and Municipal Officials of Iloilo, March 27, 2014; (27) PPPs and Local Governments for City Officials of Cagayan de Oro, May 16, 2014; (28) PPPs and Local Governments for Municipal and Barangay Officials of Opol, Misamis Oriental, May 16, 2014; (29) PPPs and Local Governments for City Officials of Baguio City, May 22, 2014; (30) PPPs and Local Governments for Municipal Mayor and Private Sector of Itogon, Benguet, May 22, 2014; (31) PPPs and Local Governments for Municipal Officials of Cainta, Rizal, May 26, 2014; (32) PPPs and Local Governments for Provincial Officials of Zambales, May 29, 2014; (33) PPPs and Local Governments for City Officials of Palayan City, May 30, 2014; (34) PPPs and Local Governments for City Officials of Mandaue, Cebu, June 5, 2014; (35) PPPs and Local Governments for Municipal Officials of Opol, Misamis Oriental, June 10, 2014; (36) PPPs and Local Governments for Municipal Officials of Pila, Laguna, June 24, 2014; (37) PPPs and Local Governments for City Officials of Cebu, June 25, 2014; (38) PPPs and Local Governments for Local Legislative Officials of Quezon City, June 30, 2014; (39) PPPs and Local Governments for City Officials of Naga, July 1, 2014; (40) BOTs and JVs for the Legal Department of the Metropolitan Manila Development Authority, July 14, 2014; (41) Round Table Discussion on Proposed JV Ordinance for Councilors of Opol, Misamis Oriental, July 18, 2014; (42) PPPs and JVs for Local Officials of San Fernando City, La Union, August 6, 2014; (43) PPPs, BOT Law and JV for Local Governments for Metro-Cebu Local Governments organized by NEDA Region 7 and Cebu City Chamber of Commerce, August 7, 2014; (44) PPPs and JVs for Municipal Officials of Kawit, Cavite, August 11, 2014; (45) Pampanga Development via PPPs for Provincial Officials of Pampanga, August 15, 2014; (46) PPPs and JVs for Municipal Officials

of Tuburan, Cebu, August 18, 2014; (47) Comelec and PPPs for Commission on Elections en banc and officials, August 19, 2014; (48) PPPs and JVs for City Officials of Batangas, August 19, 2014; (49) JV for Provincial Engineering Office of Zambales and Mining Companies, August 27, 2014; (50) PPPs and JVs for City Officials of Passi, September 3, 2014; (51) PPPs and JVs for Municipal Officials of Mendez, Cavite, September 9, 2014; (52) JVs with Water Districts and LGUs, Officials of Borongan, Eastern Samar and Abuyog, Leyte Water Districts, September 11, 2014; (53) PPPs and JVs with the Vice-Governor and Provincial Board Members of Cebu Province, September 15, 2014; (54) PPPs and JVs with the Governor and Department Heads of Cebu Province, September 15, 2014; (55) PPPs and JVs with Provincial Officials of Quezon Province and Municipal Officials of Nakar, September 15, 2014; (56) PPPs and JVs with City Officials of Navotas, Metro-Manila, October 2, 2014; (57) JV Competitive Challenge Procedure with Municipal Officials of Opol, Misamis Oriental, October 17, 2014; (58) PPPs and JVs for the League of Municipalities, Cebu Chapter, October 30, 2014; (59) PPPs and JVs for the City Officials of Catbalogan City, Samar, November 5, 2014; (60) Competitive Challenge Process for JVs for Municipal Officials of Cordova, Cebu, November 14, 2014; (61) PPPs and JVs for Municipal Officials of Consolacion, Cebu, December 3, 2014; (62) PPPs and JVs for City Officials of, and National Government Officials and Civil Society Organizations based in San Fernando City, La Union, December 9, 2014; (63) Proposed Amendments to the Davao City PPP Code for selected members of the Davao City PPP Board, December 11, 2014; (64) PPPs and JVs and Proposed Amendments to the Davao City PPP Code for the members of the Committee on Trade and Industry, Sangguniang Panlungsod, Davao City, January 21, 2015; (65) PPPs and JVs and Proposed Amendments to the Davao City PPP Code for the members of the Davao City PPP Board, Davao City, January 21, 2015; (66) PPPs and JVs for Municipal Officials of Itogon, Benguet, January 23, 2015; (67) PPPs and JVs for Municipal Officials of La Trinidad, Benguet, January 23, 2015; (68) Round-Table Discussion on Proposed PPP Code of Baguio City, City Mayor and Councilors, January 23, 2015; (69) PPPs and JVs for Provincial Officials of Aklan, February 3, 2015; (70) PPPs and JVs for City Officials of Legaspi, February 16, 2015; (71) PPPs and JVs for City Officials of Ozamiz, February 26, 2015; (72) PPPs and JVs for Municipal Officials of Panglao, Bohol, March 2, 2015; (73) PPPs and JVs for Municipal Officials of Pinamalayan, Oriental Mindoro, March 9, 2015; (74) PPPs and JVs for Municipal Officials of Tuba, Benguet, March 17, 2015; (75) PPPs and JVs for the Management Committee, Quezon City, April 29, 2015; (76) PPPs and JVs for the Municipal Officials of Dinalupihan, Bataan, June 8, 2015; (77) PPPs and JVs for the City Officials of Puerto Princesa, June 25, 2015; (78) PPPs and JVs for the City Officials of Antipolo, July 10, 2015; (79) PPPs and JVs for the Municipal Officials of Kalibo, Aklan, September 3, 2015; (80) JVs by Public Corporations, Cavite Association of Water Districts, September 11, 2015; (81) PPPs and JV, Officials of Metro-La Union, September 17, 2015; (82) PPPs and JV, Officials of Kabankalan City, November 27, 2015; (83) PPPs and JV, Officials of the Municipality of Itogon, Benguet, January 27, 2016; (84) Enabling LGU PPPs,

National Convention, League of Local Planning and Development Coordinators of the Philippines, Clark, Pampanga, March 9, 2016; (85) NEDA JV Guidelines, Officials of Metro-Iloilo Water District, March 14, 2016; (86) JVs for Health, Officials of Provincial Government of Bataan, March 18, 2016; (87) Enabling LGU PPPs and JVs, Municipal Government of Abucay, Bataan, March 18, 2016; (88) JVs in Reclamation, Officials of Davao City Council, March 28, 2016; (89) Enabling LGU PPPs, Incoming Officials of San Jose Del Monte City, June 10, 2016; (90) Competitive Challenge Process, Quezon City Environmental Protection and Waste Management Department, June 22, 2016; (91) Competitive Challenge Process, Quezon City Executive Branch, June 24, 2016; (92) Overview of PPPs/ JVs and Competitive Challenge Process, Cordova Officials, July 25, 2016; (93) Enabling LGU PPPs, Office of the Secretary, Department of Interior and Local Government, July 28, 2016; (94) Competitive Challenge Process, Officials of Villasis, Pangasinan, July 30, 2016; (95) Enabling LGU PPPs, Bureau of Local Government Development, Department of Interior and Local Government, August 8, 2016; (96) The Future of LGU PPPs, Regional Directors, Bureau of Local Government Development, Department of Interior and Local Government, August 23, 2016; (97) The Future of LGU PPPs, Launching of PPP for the People, Department of Interior and Local Government, September 6, 2016; (98) Future of PPPs and Inter-Country PPPs, Office of the Undersecretary for International Economic Relations, Department of Foreign Affairs, October 3, 2016; (99) Future of LGU PPPs, League of Provinces of the Philippines, October 5, 2016; (100) PPP Requirements and Procedures and Civil Society Participation, DILG Bureau of Local Government Development Round Table Discussion on PPP, October 7, 2016; (101) The Future of Philexim in PPPs, Philexim, October 17, 2016; (102) Future of PPPs and NHA, National Housing Authority, October 25, 2016; (103) Future of LGU PPPs, City Government of Cabuyao, October 26, 2016; (104) Future of LGU PPPs, Provincial Government of Bataan, and component cities, municipalities and barangays, November 8, 2016; (105) Future of LGU PPPs, Provincial Government of Batangas, November 9, 2016; (106) Future of LGU PPPs, National Executive Board, League of Cities of the Philippines, Tagum City, November 18, 2016; (107) PPPs for Integrated Tourism, Tourism Infrastructure and Enterprise Zone Authority, November 29, 2016; (108) Innovation and Market Engagement through PPPs, Philippine Reclamation Authority, January 11, 2017; (109) PPPs, Reclamation and PRA, Philippine Reclamation Authority, February 21, 2017; (110) Future Of PPPs by LGUs, Carcar City, February 22, 2017; (111) Future Of PPPs by LGUs, Panabo City, March 7, 2017; (112) PPP for Veterans, Veterans Federation of the Philippines, April 6, 2017; (113) PRA PPP Guide, Reclamation and Dredging Summit, Philippine Reclamation Authority, April 25, 2017; (114) Future of PPPs by LGUs, Liloan, Cebu, May 26, 2017; (115) PPP for Progress, Philippine National Railways, May 31, 2017; (116) Future of LGU PPPs, Santa Rosa City, Laguna, June 1, 2017; (117) Future of LGU PPPs, Province of Oriental Mindoro, July 18, 2017; (118) Future of LGU PPPs, Councilors, Zamboanga City, July 20, 2017; (119) Future of LGU PPPs, Talisay City, July 25, 2017; (120) Future of LGU PPPs, Bacoar City, August 9, 2017; (121)

Public-Private Partnerships for the People, Laguna Lake Development Authority, August 17, 2017; (122) PPPs for GOCCs and LGUs, Office of the Government Corporate Counsel and Batangas Association of Water Districts, August 31, 2017; (123) Future of PPP, Cultural Center of the Philippines, September 29, 2017; (124) Future of PPP, Philippine National Oil Company, Management Committee, October 2, 2017; (125) Future of PPP, Philippine National Oil Company, Board of Directors, October 13, 2017; (126) PPPs for Integrated Tourism, Tourism Infrastructure and Enterprise Zone Authority, November 20, 2017; (127) Contrasting BOT Law and 4 JV Frameworks, Philippine Reclamation Authority, December 4, 2017; (128) Future of PPP, Province of Negros Occidental and component local governments, January 8, 2018; (129) Overview of PPPs, Philippine National Construction Corporation, March 22, 2018; (130) Overview of PPPs, Social Security System, April 11, 2018; (131) Public-Private Partnerships for the People, Municipality of Binangonan, Rizal, April 12, 2018; (132) PPPs and Joint Ventures, City Council of Cebu, April 17, 2018; (133) The Future of PPP, Provincial Government of Palawan, May 8, 2018; (134) BOT Law, JVs and Leases, Social Security System, May 15, 2018; (135) Overview of PPPs, Provincial Government of Bohol, Tagbilaran City, and Municipalities of Antequerra, Panglao and Dawis, May 16, 2018; (136) LGU Joint Ventures, Cebu City, June 16, 2018; (137) BOT Law-Variants, JVs and Leases and Competitive Challenge, PPP-Selection Committee of the Province of Negros Occidental, June 18, 2018; (138) Overview of PPPs, Metropolitan Manila Development Authority, July 10, 2018; (139) Overview of Competitive Challenge Process, City of Sta. Rosa, July 16, 2018; (140) Department of Information and Communications Technology, Digital Partnership, August 3, 2018; (141) Overview of Competitive Challenge Process, Alangalang, Leyte Selection Committee, August 23, 2018; (142) PPPs and Joint Ventures, Metropolitan Waterworks and Sewerage System, September 25, 2018; (143) Department of Information and Communications Technology, Digital Partnership, Consultation with Government Agencies, September 28, 2018; (144) Competitive Challenge Process, PPP-Selection Committee, Puerto Princesa City, December 13, 2018; (145) Divestment, PPP-Selection Committee, Negros Occidental, January 15, 2019; (146) Overview of PPP, Municipality of Taytay, Rizal, January 23, 2019; (147) Overview of PPP, City of Tagaytay, February 4, 2019; (148) PPP and Joint Ventures with Public Corporations, Talisay Water District, February 7, 2019; (149) PPPs for LGUs, Binan City, February 18, 2019; (150) Overview of PPPs, Philippine Health Insurance Corporation, March 14, 2019; (151) Proposed Lease Guidelines, Social Security System, March 19, 2019; (152) Competitive Challenge Procedure, Municipality of Bauan, April 12, 2019; (153) Lease, Philippine National Construction Corporation, April 13, 2019; (154) Future of PPPs, Department of Interior and Local Governments, May 7, 2019; (155) Proposed Lease Guidelines, Social Security System, May 10, 2019; (156) Proposed Lease Guidelines, Philippine Health Corporation, May 15, 2019; (157) Procurement, BOT Law-Variants, Joint Ventures and Leases, Philippine Health Corporation, May 23, 2019; (158) Overview of PPP, Olongapo City, June 21, 2019; (159) Overview of PPPs, Cadiz City, June 21, 2019; (160) Overview of PPPs

and JVs, National Printing Office, July 19, 2019; (161) Overview of PPPs and JVs, Government Service Insurance System, Management, August 6, 2019; (162) Proposed Lease Guidelines, National Housing Authority, August 7, 2019; (163) Overview of PPPs, Office of Senator Emmanuel Pacquiao, August 13, 2019; (164) The Future of LGU PPPs, Provincial Government of Bohol, August 19, 2019; (165) Overview of PPPs, Tourism Infrastructure and Enterprise Zone Authority, August 30, 2019; (166) Overview of PPPs, National Development Company, September 5, 2019; (167) Overview of PPPs and JVs, Government Service Insurance System, Board, September 9, 2019; (168) Overview of PPPs and JVs, Philippine Postal Corporation, September 10, 2019; (169) The Future of LGU PPPs, Municipality of Maco, Compostela Valley, October 12, 2019; (170) Digital Partnerships, Department of Information and Communications Technology, October 18, 2019; (171) The Future of LGU PPPs, City Government of Manila, November 20, 2019; (172), Overview of PPPs, Philippine Health Insurance Corporation, November 28, 2019; (173) Overview of PPPs, Dumaguete City, February 18, 2020; (174) 2013 NEDA JV Guidelines, Social Security System, February 18, 2020; (175) Competitive Challenge, Baguio City, February 20, 2020; (176) Overview of PPPs for LGUs, Provincial Government of Quirino, July 24, 2020; (177) Joint Ventures, Metro-Cebu Water District, September 9, 2020; (178) Joint Ventures, Philippine Fisheries Development Authority, November 4, 2020; (179) NEDA JV Guidelines, Water District of Morong, Bataan, March 2, 2021; (180) LGU PPPs, Municipal Officials of Sante Fe, Cebu, June 3, 2021; (181) Joint Ventures and Taxes, Tourism Infrastructure and Enterprise Zone Authority, September 2, 2021; (182) PPPs for State-Owned and Locally-Managed Hospitals, October 28, 2021; (183), Overview of PPPs, National Irrigation Administration, July 28, 2022; (184) LGU PPPs, University of the Philippines Law Center, October 16, 2022; (185) Overview of PPPs, Various Barangays, UP Law Center, November 6, 2022; (186) Presentation of Barangay Term Sheets and PPP Ordinances, U.P. Law Center, November 22, 2022; (187) LGU PPPs, Pasig City, February 6, 2023; (188) Overview of PPPs, Clark Development Corporation, May 12, 2023; (189) LGU-PPP: Competitive Challenge Process, City Government of Baguio, July 13, 2023; (190) LGU PPPs, Vice-Mayor's League of the Philippines – Cebu Chapter, July 19, 2023; LGU-PPP: Competitive Challenge Process, Municipal Government of Guagua, Pampanga, September 22, 2023; (192) Navigating and Learning from PPP Policy Obstacles, Transitioning from PPP Ordinances to PPP Law, Liveable Cities Philippines, October 26, 2023; (193) PPP Code, Philippine National Oil Company, January 12, 2024; (194) 15 PNOC Opportunities under the PPP Code, Philippine National Oil Company, January 17, 2024; (195) PPP Code, Office of the Solicitor General, January 25, 2024; (196) PPP Code, Metropolitan Waterworks and Sewerage System, February 6, 2024; (197) PPP Code, Clark International Airport Corporation, February 13, 2024; (198) 20 PNOC PPP Opportunities and Challenges, Philippine National Oil Company, February 16, 2024; (199) PPP Code for LGUs, Bacoor City, March 5, 2024; (200) PPP Code for LGUs, National Movement of Young Legislators, March 8, 2024; (201) PPP Code and IRR, Municipality of San Rafael, Bulacan, April 23, 2024; (202) PPP Code and IRR,

Philippine Health Insurance Corporation, April 24, 2024; (203) National Movement of Young Legislators, April 25, 2024; (204) PPP Code and IRR, Iloilo City and Metro-Iloilo, April 26, 2024; (205) PPP Code and IRR, Clark International Airport Corporation, April 30, 2024; (206) PPP Code and IRR, Philippine Ports Authority, May 15, 2024; (206) PPP Code and IRR, San Fernando City, La Union, May 24, 2024; (207) PPP Code and IRR, Philippine Reclamation Authority, May 29, 2024; (208) Overview of PPP, Tagaytay City, June 6, 2024; (209) Proposed JV and Lease Guidelines for Purely Commercial Arrangements, Philippine National Oil Company, June 7, 2024; (210) Overview of PPPs, Philippine Ports Authority, June 11, 2024; (211) PPP Code and its IRR, Metropolitan Manila Development Authority, June 24, 2024; (212) PPP Code and its IRR, Subic Bay Metropolitan Authority, July 12, 2024; (213) PPP Unsolicited Proposals, San Juan City Medical Center, August 12, 2024; (214) PPP Code and its IRR, Tacloban City Government, August 22, 2024; (215) PPP Contracts, Philippine Ports Authority, September 6, 2024; (216) PPP Code and its IRR, Navotas City Government, September 17, 2024; (217) PPP Code and its IRR and Purely Commercial JVs and Leases, Public-Private Partnership and Investment Center, Provincial Government of Bataan, September 25, 2024;

- d) For the *Private Sector* conducted 82 seminars: on: (1) PPP briefing for trade officials of the Canadian Embassy and the Canadian International Development Agency, March 22, 2011; (2) PPP for Local Governments, Local Governance Support Program for Local Economic Development, May 30, 2011; (3) PPP Legal Framework, 19th Metro Manila Business Conference, Philippine Chamber of Commerce and Industry, July 29, 2011; (4) PPPs and Local Governments, Officials and Consultants of Australian Aid (AusAid), May 10, 2012; (5) PPPs and JVs, Maynilad, May 15, 2014; (6) Joint Ventures, Vista Land, July 17, 2014; (7) Joint Ventures with Local Governments, Vista Land, September 4, 2014; (8) PPPs and JVs, Davao City Chamber of Commerce and Industry, September 26, 2014; (9) PPPs and JVs, LGU Guarantee Corporation, July 6, 2015; (10) PPPs, Philippine Veteran's Bank, September 2, 2015; (11) PPPs, LKY Development Corporation, September 2, 2015; (12) PPPs, Ayala Legal Group and Business Units, October 27, 2015; (13) Enabling LGU PPPs, Starmall, October 28, 2015; (14) Enabling LGU PPPs, Vistaland, October 29, 2015; (15) Enabling LGU PPPs, Villar Group, January 13, 2016; (16) Enabling JVs by LGUs and GOCCs, WaterKonsult, January 25, 2016; (17) Enabling and "Future-Proofing" LGU PPPs, Ateneo Center for Economic Research and Development, February 10, 2016; (18) PPPs with LGUs and GOCCs, Manila Water Company Inc., February 16, 2016; (19) Engaging LGUs, Water Districts and Electric Cooperatives, Aboitiz Government Relations, February 17, 2016; (20) Propriety and Legality of Philexim Sovereign Guarantees in PPPs and Private Sector Participation, Philippine Export-Import Credit Agency, February 24, 2016; (21) Capitalizing Market Trends and PPPs, Emerson, March 2, 2016; (22) Enabling LGU PPPs, Subido Pagente Certeza Mendoza and Binay Law Offices, June 2, 2016; (23) Enabling LGU PPPs, PJS Law, June 20, 2016; (24) PPPs with LGUs and GOCCs, Frabelle Group of Companies, July 14, 2016; (25) LGU JVs and Competitive Challenge, NECEBOLEY, July 16, 2016; (26) Overview of PPPs,

AgriNurture, July 29, 2016; (27) Overview of PPPs, Robinsons Land, September 29, 2016; (28) Future of PPPs, Robinsons Land, October 25, 2016; (29) JV and Competitive Challenge, Star 8 Solar, November 28, 2016; (30) Future of PPPs, Robinsons Land, January 10, 2017; (31), PPPs for LGUs and GOCCs, Macroasia Properties Development Corporation, February 7, 2017; (32) Future of Local Government Public-Private Partnership for the People, Aidea, March 8, 2017; (33) PPP for LGUs and GOCCs, International Container Terminal Services, Inc., April 11, 2017; (34) PPPs and Joint Ventures for LGUs and GOCCs, Arthaland, June 2, 2017; (35) JVs with LGUs and GOCCs, Dentons Law Office (Beijing), June 24, 2017; (36) Future of LGU PPPs, Jolliville Holdings Corporation, August 29, 2017; (37) PPPs with LGUs and GOCCs, D.M. Consunji, Inc., October 26, 2017; (38) Competitive Challenge Procedure, Costco Capital, Inc., November 27, 2017; (39) Overview of PPPs, VA Tech WABAG (Philippines), February 27, 2018; (40) Overview of LGU PPPs, Globe Telecom, March 26, 2018; (41) PPPs, BOT Law and JVs, Libarios Law, March 27, 2018; (42) Future of PPPs, Rotary Club of Makati, May 29, 2018; (43) Partnerships in Sports, Sports Law 101, Philippine Olympic Committee, October 25, 2018; (44) Overview of PPPs, Ateneo Law School, PPP Law Class, November 23, 2018; (45) Overview of PPPs, Seawood, December 3, 2018; (46) Overview of JVs and Competitive Challenge, Flo Water Technologies, March 23, 2019; (47) Overview of PPPs, VS Group of Companies, April 10, 2019; (48) Overview of PPPs, Boracay Tubi System, April 25, 2019; (49) Overview of PPPs, Argent Ventures, May 20, 2019; (50) PPPs and JVs for GOCCs, Macroasia, June 11, 2019; (51) Overview of PPPs, SM Prime Holdings, June 19, 2019; (52) Overview of PPPs, Ascent Solutions, August 14, 2019; (53) PPP on Land Development, Developers in Bacolod City, October 14, 2019; (54) PPP on Rail, 2nd Philippine Railway Modernization and Expansion Summit, October 17, 2019; Overview of PPPs, Sprout Solutions, February 12, 2020; (56) Overview of PPP, OQCD Solutions Corporation, July 1, 2020; (57) Competitive Challenge Process, A&T Law, May 18, 2021; (58) PPPs and Local Government Units, European Chamber of Commerce of the Philippines, July 14, 2021; (59) LGU Competitive Challenge Process, A.C. Rivero Development Corporation, September 28, 2021; (60) LGU Competitive Challenge Process, Information Technology Business Solutions, March 20, 2022; (61) Overview of PPPs, Manila Water, April 27, 2022; (62) Overview of Joint Ventures, Manila Water, April 29, 2022; (64) Overview of PPPs, Frabelle Corporation, October 25, 2022; (65) PPP Legal Framework, Panelist, Philippine Infrastructure Summit, PwC, October 27, 2022; (65) Overview of PPPs, Shell Philippines, December 6, 2022; (66) 2023 NEDA JV Guidelines, Manila Water, May 19, 2023; (67) 2023 NEDA JV Guidelines, Villar Group of Companies, June 16, 2023; (68) Calibrating the Bicam-Approved PPP Law, Alveo Land, November 6, 2023; (69) PPP Code, Tubig Pilipinas, December 15, 2023; (70) PPP Code, Intem Philippines, January 11, 2024; (71) PPP Code, Ayala Land Inc., January 26, 2024; (72) PPP Code, Manila Water Corporation, February 1, 2024; (73) Overview of Unsolicited Proposals, Publican, February 22, 2024; (74) PPP Code and IRR Draft, Alliance Global Group, March 12, 2024; (75) PPP Code and IRR, Custodio Cruz Puno and Camara Law Offices, April 29, 2024;

- (76) Unsolicited Proposals, Publican, May 2, 2024; (77) PPP Code and IRR, Manila Water Corporation, May 2, 2024; (78) PPP Code and IRR, World Trade Center, August 5, 2024; (79) PPP Code and IRR, Balibago Waterworks System, August 7, 2024; (80) PPP Unsolicited Proposal Procedure, COMCLARK, August 29, 2024; (81) PPP Unsolicited Proposal, Philippine Spark Security Infoplant Corporation, September 7, 2024; (82) Overview of PPPs, Agrilever, October 25, 2024;
- e) For the *Ateneo Center for Continuing Education*, conducted 3 seminars (1) PPPs, Project Finance Diploma Course, November 14, 2015; (2) PPPs, Project Finance Diploma Course, November 19, 2016; (3) PPP Procedures, Risks and Contracts, Project Finance Diploma Course, November 26, 2016;
- f) For *Civil Society and Academe*, conducted 2 seminars: (1) PPP, Ateneo School of Government, July 16, 2013; (2) Social Accountability in PPPs, CODE-NGO's 15th Social Development Celebration, November 13, 2015;
- g) For *Lawyers* as part of the Mandatory Continuing Legal Education, in-house programs or public offerings, lectured on PPP in 53 occasions: (1) Ateneo School of Law, November 19, 2011; (2) Ateneo School of Law, March 1, 2013; (3) PECABAR, March 7, 2013; (4) Integrated Bar of the Philippines, March 15, 2013; (5) Southern Legal, April 13, 2013; (6) Ateneo School of Law, April 17, 2015; (7) Ateneo School of Law, June 26, 2015; (8) Ateneo School of Law, for Lawyers of Alliance Global, August 13, 2015; (9) Ateneo School of Law, for Lawyers of SGV, September 5, 2015; (10) PPP Contracts and Risks, Ateneo School of Law, for Lawyers of SGV, September 12, 2015; (11) Ateneo School of Law, September 18, 2015; (12) Ateneo School of Law, November 6, 2015; (13) Ateneo School of Law, February 12, 2016; (14) Ateneo School of Law, April 1, 2016; (15) Ateneo School of Law, April 6, 2016; (16) Ateneo Law School, April 6, 2017; (17) Asian Center for Legal Excellence, May 31, 2018; (18) Ateneo Law School, July 21, 2018; (19) Asian Center for Legal Excellence, July 24, 2018; (20) Ateneo School of Law, for Lawyers of SGV, September 7, 2018; (21) Asian Center for Legal Excellence, October 10, 2018; (22) Ateneo School of Law, October 27, 2018; (23) Ateneo School of Law, November 16, 2018; (24) 6th Compliance, MCLE, Platon Martinez Flores San Pedro & Leano Law Offices, December 7, 2018; (24) Gorriceta Africa Cauton & Saavedra Law Offices, February 19, 2019; (25) Ateneo School of Law for Office of the Solicitor General, March 4, 2019; (26) Ateneo School of Law, March 13, 2019; (27) Asian Center for Legal Excellence, Lucio Tan Group, March 16, 2019; (28) Ateneo School of Law, April 3, 2019; (29) Asian Center for Legal Excellence, June 18, 2019; (30) Ateneo Law School, Energy Regulatory Commission, October 25, 2019; (31) Ateneo Law School, Online Program, 2020; (32) Online and On Demand MCLE Philippines, Online Program, February 8, 2022; (33) Arellano Law School, March 29, 2022; (34) Arellano Law School for Department of Public Works and Highways, April 1, 2022; (35) Bernas Law Institute, Ateneo School of Law, BOT Law and the 2022 IRR, Batch 1, July 6, 2022; (36) Bernas Law Institute, Ateneo School of Law, BOT Law and the 2022 IRR, Batch 2, July 27, 2022; (37) IBP Makati Chapter; (38) Pamantasan ng Lungsod ng Maynila, April 3, 2023, (39) Pamantasan ng Lungsod ng Maynila, January 26, 2024, (40) Pamantasan ng Lungsod ng Maynila, March 21, 2024, (41)

PPP Code and its IRR, April 5, 2024; (42) PPP Code and its IRR, San Beda College of Law, June 15, 2024; (43) PPP Code and its IRR, Asian Center for Legal Excellence, June 27, 2024; (44) PPP Code and its IRR, Ateneo School of Law, July 26, 2024; (45) PPP Code and its IRR, Office of the Government Corporate Counsel, September 24, 2024; (46) Code and its IRR, Pamantasan ng Lungsod ng Maynila, September 27, 2024; (47) PPP Code and its IRR, Ateneo School of Law (online); (48) PPP Code and its IRR, University of Cebu Law School, October 25, 2024; (49) PPP Code and its IRR, Pamantasan ng Lungsod ng Maynila, October 28, 2024; (50) PPP Code and its IRR, Online and OnDemand MCLE Philippines, October 30, 2024; (51) PPP Code and IRR, Ateneo School of Law, November 15, 2024; (52) and PPP Code and IRR, Pamantasan ng Lungsod ng Maynila, November 28, 2024; (53) PPP Code and IRR, Commission on Audit, December 13, 2024;

h) Organized more than 50 seminars for Government Corporations on Joint Ventures during his stint as Government Corporate Counsel, 2008 – 2009.

7. PPP Student:

- a) 1-week Classroom Training on Planning, Measuring and Managing Contingent Liabilities and Government Risks in PPP Projects (IP3, June 16 to 20, 2014);
- b) 2-week Classroom Training on Structuring Legal Agreements for Public-Private Partnership Concessions and Contracts (IP3, September 12 to 23, 2011);
- c) Online Training Programme on PPP Skills and Competency Development, (IP3, March to May 2011);
- d) Online Training Programme on Fundamentals of Infrastructure Project Finance (IP3, May to July 2011);
- e) 4-month online course on PPP in the Water Sector with UNESCO-IHE Institute for Water Education, September to December 2011; and
- f) e-Learning course on PPP on Irrigation (World Bank Institute, December 1 to 10, 2011).

8. Author of:

- a) Audio-Visual Presentation, PPP 101, YouTube (<https://youtu.be/defFkTA9oaQ>);
- b) PPP Menu by Casa Agra;
- c) PPP Airlines ACA 0407;
- d) As part of the requirements for his PhD program, “Practicing Leadership to “Future-Proof” the General Welfare through Local Government Public-Private Partnerships”;
- e) For the Local Government Academy, a 2-volume course book on Public-Private Partnerships By Local Government Units (Volume 1: Enabling LGU PPPs, *Annotation and Commentary*; and Volume 2: Template Ordinances and Executive Order, PPP, JV, Lease and Corporatization Ordinances, Executive Order on Timelines and Schedule);

- f) Through Forensic Solutions, Proposed PPP Code for Local Governments: Annotated (March 30, 2012);
 - g) Through Forensic Solutions, Knowing PPP, BOT and JV: A Legal Annotation (January 2011); and
 - h) Through the Office of the Government Corporate Counsel, the Primer on the 2008 Joint Venture Guidelines issued by the National Economic and Development Authority.
9. Expert Witness on PPP/ Build-Operate-Transfer Law, Arbitration in Singapore under the UN Commission on International Trade Law, May 2019
10. Policy-Maker and Contributor to Policy-Reform:
- a) Reviewed and approved PPP contracts when he was the Acting Secretary of Justice, Acting Solicitor General and Government Corporate Counsel;
 - b) Through Forensic Solutions:
 - i. Rendered policy and legal advice to private companies, national government agencies and local governments, financial institutions, law firms and consultancy outfits on PPPs in the following sectors: water, power, healthcare, hospitals, education, airports, roads, and bridges;
 - ii. Prepared a Memorandum for the Province of Bohol on its Joint Venture on Water and Power which was submitted to the Commission on Audit; and
 - iii. Released 11 policy papers: (1) The Country Needs a Stable PPP Policy; (2) Swiss Challenge is Public Bidding; (3) The 2008 NEDA JV Guidelines Remains to be a Sound Legal Framework for PPP; (4) The Lease Option for Publicly-Owned Realty; (5) Corporatization as PPP; (6) Inadequacy of Regulatory Risks Protection; (7) Is the Phl really ready for PPP?; (8) Affordability of PPPs: 10 Ways to Mitigate Tariffs; (9) 50 PPP-related Risks: Has the Government considered them?; (10) 5 Good News and 5 Not-so-Good News about PPP; and (11) 5-page Comparative Matrix of 8 PPP Modalities.
11. Reactor on PPP Policies and Programs:
- a) Proposed Draft of the UNECE PPP Standard for Healthcare Policy, organized by ADEC Innovations Foundation, Makati Shangri-La Hotel, August 10, 2015
12. Procurement Law Lecturer in 5 seminars: (1) New Government Procurement Act, Manila Water, August 9, 2024, (2) New Government Procurement Act, Tacloban City Government, August 11, 2024, (3) New Government Procurement Act, Philippine National Oil Company, August 21, 2024, (4) New Government Procurement Act, Suppliers Forum, Philippine National Oil Company, September 2, 2024, and (5) New Government Procurement Act, Suppliers Forum, Philippine National Oil Company, November 4, 2024.

Regulation Specialist and Advocate

1. Certified Regulation Specialist™ by the IP3 and WEDC;
2. Professor of Laws, Administrative Law, Law on Public Corporations and Law on Public Officers, Law School, Ateneo de Manila University, November 1993 to present;
3. Student, Institute for Public-Private Partnership, Arlington VA:
 - a) 6-Week Online Training Programme on Advanced Rate Development and Subsidy Design Strategies for Utilities and Regulatory Authorities (November to December 2011);
 - b) 6-Week Online Training Programme on Fundamentals of Regulation (February to April 2012);
 - c) 5-day Course on Creating Anti-Corruption Measures to Improve Government Transparency and Accountability (September 28 to October 2, 2015);
4. Participant, Corporate Governance Orientation Program for Government-Owned or -Controlled Corporations, Institute of Corporate Directors, December 8, 2016;
5. Lecturer, Regulation before the Energy Regulatory Commission; and
6. Through Forensic Solutions:
 - a) Rendered policy and legal advice to private companies, national government agencies and local governments, financial institutions, law firms and consultancy outfits in the following sectors: water, power, healthcare, hospitals, education, airports, roads, and bridges; and
 - b) Issued a policy on “Competition Laws in the Face of the Merger Wave.”

Political Law Practitioner

1. Law Professor, Political Law Reviewer, Law on Local Governments, Election Law, Administrative law, Law on Public Officers, Ateneo de Manila Law School, November 1993 to present;
2. Law Professor, Administrative law, Election Law, Law on Public Officers, Law on Public Corporations and Local Government Law, Pamantasan ng Lungsod ng Maynila Law School, September 2020 to present;
3. Law Professor, Public Corporations and Local Government Law, University of the Philippines Law School, 2021 to present;
4. Law Professor Election Law, Lyceum of the Philippines University Law School, Summer 2022 to 2024
5. Lecturer, ACCESS, Online MCLE Provider: (1) Administrative Law under Normal and New Normal Times; (2) Writing Impactful Instruments by Administrative Agencies, and (3) Dos and Don'ts in Local Police Power;

6. Team Leader, Ateneo Professional Schools, Project with Quezon City Government on Development of Global Growth Generator (3G++), October 2014;
7. Legal Advisor-Contractor, Creation of Chief Financial Office, Philippine-Australia Public Financial Management Program, March 24 to May 26, 2014;
8. Principal Author of 1,408-page law book for local government units titled *Amicus Imperiorum Locorum* (Friend of Local Governments);
9. Resource Person on Enacted/ Proposed Codes of the Bangsamoro Autonomous Region for Muslim Mindanao:

- a) Administrative Code,
- b) Civil Service Code,
- c) Election Code, and
- d) Local Governance Code.

10. Through Forensic Solutions:

- a) and Ateneo Law School and Ateneo School of Government, published *Election Case Law Compendium, Survey of Supreme Court Decisions from 1987 to August 2012* (2012);
- b) Published *Case Law on Local Autonomy and Local Governance: A Survey of Supreme Court Decisions from 1901 to June 30, 2010*;
- c) Drafted an Investment Code for Cities (2012); and
- d) Released 2 policy papers: (1) Appointive Barangay and SK Officials and SK Abolition, Possible; and (2) Postponement of ARMM elections: A Human Rights Violation;

11. Author: (1) For the Ateneo Law School, 2014 Bar Review Notes on Political Law; and three (3) Reviewers on Local Government Law, Election Law and Law on Public Officers, (2) Compendium of Policy Issuances; and (3) Local Government Discourse – Series of Questions and Answers on Local Government concerns;
12. Consultant to the Union of Local Authorities, Leagues of Provinces, Cities and Municipalities of the Philippines (pre-2000);
13. Consultant, Associates in Rural Development, a USAID funded program on local governance, 1997;
14. Lecturer on the Philippine Competition Act: (1) Philippine Competition Act for Center for Global Best Practices, Harbor City Shipping, June 29, 2016; (2) Implementing Rules of the Philippine Competition Act for Center for Global Best Practices, September 2, 2016; (3) Implementing Rules of the Philippine Competition Act for Center for Global Best Practices, Oriental Peninsula, October 24, 2016; (4) Implementing Rules of the Philippine Competition Act for Center for Global Best Practices, D&L Industries, November 7, 2016;
15. Lecturer on Local Government Law: (1) Local Governance Context, Ateneo School of Government, August 1, 2013; and (2) Philippine Local Government Framework, International Institute for Rural Reconstruction, August 26, 2013; (3) Energizing the States: The Power Sector in Federal Philippines, National Power Corporation, June

- 14, 2016; (4) Citizen's Guide on the Local Government Code, Center for Global Best Practices, April 28, 2017; (5) Reviewer on Local Government Law, Ateneo Law School, Mandatory Continuing Legal Education, October 5, 2017; (6) LGU: Dos and Don'ts, Ayala, December 6, 2017; (7) LGU: Dos and Don'ts, Ayala, January 29, 2018; (8) 12 Features of Local Government and 12 Principles of Local Autonomy, Ateneo Law School MCLE, April 6, 2018; (9) LGU: Dos and Don'ts, World Bank, March 23, 2022; (10) Local Governments and Local Autonomy, Kasagana-Ka Mutual Benefit Association, June 3, 2022; (11) 12 Features of Local Governments, 12 Principles of Local Autonomy and 12 Trends in Local Governance, Bernas Law Institute, Ateneo de Manila Law School, July 4, 2022; (12) 12 Features of Local Governments and 12 Principles of Local Autonomy, NEO Program, League of Municipalities-Leyte Chapter, August 25, 2022; (13) 12 Features of Local Governments and 12 Principles of Local Autonomy, Executive-Legislative Agenda Formulation, Municipality of San Rafael, Bulacan, September 9, 2022; (14) Conflict Resolution, Department of Interior and Local Government and NCR Mayors, September 28, 2022; (15) 12 Features of Local Governments and 12 Principles of Local Autonomy, Valenzuela City, October 22, 2022; (16) Preliminary Comments on proposed BARMM Local Governance Code, Local Government Development Institute, October 27, 2022; (17) 12 Features of Local Governments, 12 Principles of Local Autonomy and 12 Aspects of Administrative Law, Various Barangays, U.P. Law Center, November 5, 2022; (18) Definitional Gaps, Preliminary Comments on proposed BARMM Local Governance Code, Provincial Governors, Local Government Development Institute, November 13, 2022; (19) Dissecting 2 Local Taxation Cases, Association of Local Treasurers and Assessors of Region 3, December 13, 2022; (20) Fiscal Autonomy and Sources of Revenues, Philippine Association of Local Treasurers and Assessors, February 15, 2023; (21) 12 Features of Local Governments, 12 Principles of Local Autonomy, Bangsamoro Autonomous Region for Muslim Mindanao, February 3, 2023; (22) Implications of the Mandanas-Garcia Ruling on Children's Rights and Welfare, Commission on Human Rights, June 27, 2023; (23) Fiscal Autonomy and Fundamentals of Local Taxation, National Association of Business Permits and Licensing Officers, October 11, 2023; (24) Local Government Law, University of Cebu Law School, Mandatory Continuing Legal Education, February 9, 2024; (25) 12 Features of LGUs and 12 Principles of Local Autonomy, National Movement of Young Legislators, March 7, 2024; (26) 12 Features of LGUs and 12 Principles of Local Autonomy, National Movement of Young Legislators, April 25, 2024; (27) 12 Features of LGUs and 12 Principles of Local Autonomy, Northwest Samar State University, June 21, 2024; (28) Definitional Gaps and Opportunities, Bangsamoro Autonomous Region in Muslim Mindanao Local Government Code and Proposed Draft Implementing Rules and Regulations, Ateneo School of Government, July 27, 2024;
16. Lecturer on Elections Laws: (1) Election Laws and the Party-List System, Alliance of Philippine Fishing Federation organized by the Center for Global Best Practices (CGBP), January 7, 2016; (2) Philippine Election Law, CGBP, January 23, 2016; (3) Candidates and Campaign, February 13, 2016; (4) Candidates and Campaign, Pulilan, Bulacan, February 15, 2016; (5) Candidates and Campaign, Nacionalista

Party, February 17, 2016; (6) Philippine Election Law, CGBP, February 25, 2016; (7) Election Offenses and Statement of Contributions and Expenditures, March 12, 2016; (8) Voting and Canvassing, Alliance of Philippine Fishing Federation organized by the CGBP, April 14, 2016; (9) Voting and Canvassing, CGBP, April 15, 2016; (10) Voting and Canvassing, CGBP, Davao City, April 16, 2016; (11) Voting and Canvassing, San Fernando City, April 29, 2016; (12) Overview of Philippine Election Law, Integrated Bar of the Philippines Quezon City, November 24, 2021; (13) Election Law 101, Junior Chamber International, February 26, 2022; (14) Campaign Dos and Don'ts, CNN Philippines and RPN, March 24, 2022; (15) Philippine Election Law, MCLE San Beda Law Alumni Association, March 26, 2022; (16) The Electoral Process Then and Under the New Normal, Philippine Leadership Society, April 30, 2022; (17) Election 4 Cs – Casting, Counting, Canvassing and Cases, Center for Global Best Practices; (18) Election Law, Pamantasan ng Lungsod ng Maynila, MCLE, April 3, 2023; (19) Election Law, Pamantasan ng Lungsod ng Maynila, MCLE, January 26, 2024; (20) Election Law, Pamantasan ng Lungsod ng Maynila, March 21, 2024; (21) COMELEC's Authority to Regulate Social Media and Provide Penalties, Commission on Elections and University of the Philippines, Law School, Diliman, July 18, 2024; (22) Election Law and 2025 Elections, Part 1, Ateneo Law School, September 20, 2024; (23) Election Law and 2025 Elections, Pamantasan ng Lungsod ng Maynila, MCLE, September 27, 2024; (24) Election Law and 2025 Elections, Pamantasan ng Lungsod ng Maynila, MCLE, October 28, 2024; (25) Campaign, Contributions and Expenditures, Ahon Mahirap, November 7, 2024; (26) Election Law and 2025 Elections, San Beda Law Alumni Association MCLE, November 16, 2024; (27) Election Law and 2025 Elections, National Movement of Young Legislators, November 27, 2024; (28) Election Law and 2025 Elections, Pamantasan ng Lungsod ng Maynila MCLE, November 28, 2024; (29) Election Law and 2025 Elections, University of Cebu Law School, December 2, 2024 and (30) 20 Truths or Myths, 2025 Elections, University of Sto. Tomas, December 6, 2024.

6 Modules, Election Law for the 2022 Elections, Election Law Series, Ateneo de Manila Law School:

- i. Elections and Candidates, September 30, 2021;
- ii. Electorate, October 28, 2021;
- iii. Commission on Elections, November 25, 2021;
- iv. Campaign, December 16, 2021;
- v. Electoral Procedure, January 27, 2021; and
- vi. Election Contests and Offices, February 24, 2022

Published Ballot Unboxed Newsletter (25)

17. Lecturer on Administrative Law: (1) Administrative Law, U.P. Law Center, October 29, 2022; (2) 12 Aspects of Administrative Law, Various Barangays, U.P. Law Center, November 5, 2022; (3) Administrative Law and Administrative Agencies, Shell Philippines, December 6, 2022; (4) Navigating Administrative Law: The case of the

- National Commission on Indigenous Peoples, NCIP, September 27, 2023; (5) Administrative Law 101, National Movement of Young Legislators, March 7, 2024; (6) Administrative Law 101, National Movement of Young Legislators, April 24, 2024; (7) Administrative Law, Ateneo School of Law, July 26, 2024;
18. Contributing Author, Election Online, CD Technologies Asia, January 2016; and
19. Webinar Lecturer: (1) The Big Role of Administrative Law in Extraordinary Times, Center for Global Best Practices, May 11, 2020; (2) LGUs in Action: Powers and Limits in Extraordinary Times, May 28, 2020; (3) Administrative Agencies under the Bayanihan Act, Philippine Association of Management Accountants, May 30, 2020; (4) Do's and Don'ts for LGUs under the Bayanihan Act, Ateneo Law Alumni Association, Inc., June 11, 2020; and (5) The Post-Bayanihan Act, Reclaiming LGUs' Local Autonomy, League of Provinces of the Philippines, June 25, 2020.

Arbitration Experience

Expert Witness on PPP/ Build-Operate-Transfer Law, Arbitration in Singapore under the UN Commission on International Trade Law, May 2019

Sole Arbitrator, National Power Corporation and PNOC-Energy Development Corporation, 2008

Member of Arbitration Panel, National Transmission Corporation and Canlubang Sugar Estates, Inc., 2008

Chairman, Arbitration Commission, Philippine Olympic Committee (January 2021 to 2023)

Government Positions Held

1. Chairman, Philippine Reclamation Authority, November 14, 2016 to present
2. Acting Secretary of Justice, March to June 30, 2010
3. Acting Solicitor General, counsel of the National Government, January to June 30, 2010
4. Government Corporate Counsel, counsel of government-owned and -controlled corporations and government instrumentalities, March 2007 to March 2010
5. Chief Regulator, Officer-in-charge, Regulatory Office, Metropolitan Waterworks and Sewerage System, September 2007 to June 2008

Professional, Teaching and Educational Background

Philippine Bar (1991)

Certified PPP and Regulation Specialist™ (Institute for Public-Private Partnership)

Professor of Laws, Ateneo Law School (November 1993 to present): Political Law Review, Public-Private Partnership Law, Local Government Law, Administrative Law, Election Law, Law on Public Corporations, and Law on Public Officers
Lecturer, Faculty Member, Ateneo School of Government (September 2013 to present): Leadership in the Public Service

Student, University of Texas at Austin Administrative Law Specialist Course on Administrative Law (June 2020 to present)
PhD Candidate, Leadership Studies major in Public Management, Ateneo School of Government (2012-2017, reinstated 2024)
LLB (Law), School of Law, Ateneo de Manila University (1985 to 1990)
AB (Philosophy), University of the Philippines, Diliman (1980 to 1984)
High School, Ateneo de Manila University (1976 to 1980)
Grade School, Victoria School Foundation (1967 to 1976)

Language Proficiency

Filipino (parent tongue)
English (2nd language; excellent, writing, speaking and teaching)

Personal and Contact Details

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